(A Company Limited by Guarantee and Having No Share Capital)

FINANCIAL STATEMENTS
31 DECEMBER 2008

# FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 DECEMBER 2008

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## Directors and other information

The directors of the Company at the date of this report who have held office since 1 January 2008 are:

Organisation	Name	Position	Nationality
The Leadership Forum  Kivulini Women's Rights Organisation TACOSODE Actionaid Concern Tanzania Tanzania Natural Resources Forum	Hebron Mwakagenda Maimuna Kanyamal Jimmy Luhende Theofrida Kapinga Rose Mushi James Davey Andrew Williams	Chairperson a/ Vice Chairperson	Tanzanian Tanzanian Tanzanian Tanzanian British British

## Office

Policy Forum Plot 270 Kiko Avenue, Mikocheni B P.O. Box 38486 Dar as Salaam Tanzania

#### **Auditors**

Horwath Tanzania (Formerly Grant Thornton) Independent Member of Horwath International P.O. Box 22731 Dar es Salaam Tanzania

#### **Bankers**

Barclays Bank Tanzania Limited P.O. Box 5137 Dar es Salaam Tanzania

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2008

The Directors submit their report and the audited financial statements for the year ended 31 December 2008 which have been prepared in accordance with the International Financial Reporting Standards (IFRS).

#### **DIRECTORS**

The details of the present Directors are shown on page 2.

#### BACKGROUND

Policy Forum, which commenced operation in July 2003, is a consortium of about 80 civil society organizations in Tanzania engaging with key policy processes. The Board of Directors has delegated the day to day running of the Forum's activities to a management team led by the Policy Forum Coordinator. The Policy Forum obtained registration as a Company Limited by Guarantee not having Share Capital in October 2006. Prior to that HakiElimu, was requested by the then Steering Committee and agreed to act as trustee of the Policy Forum and this role ended on  $\bar{31}$  December 2006. With effect from 1 January 2007, Policy Forum has been operating as an independent legal entity.

#### MAIN OBJECTIVE

The main objective of Policy Forum is to seek enhanced, transparent and accountable governance and improved quality of life of the Tanzanian people. This includes effective protection of human rights through the strengthened ability of civil society to constructively influence key policy decisions relating to poverty reduction, equity and democratization and other key policy issues.

## FINANCIAL AND LEGAL STATUS

Policy Forum's funding is derived from voluntary member contributions, grants and donations from local or international donors, contributions from committed individuals and bank interest. During the year ended 31 December 2008, the Policy Forum received contributions from its members and partly from collaborative partnerships with like-minded organizations which sometimes made financial or in-kind contributions.

The use of these funds for the year ended 31 December 2008 and the state of funding on that date is shown in the Statement of Income and Expenditure and Balance Sheet on pages 7 and 8.

# ADMINISTRATION POLICIES AND FINANCIAL REGULATIONS

Policy Forum has established formal Administration Policies and Financial Regulations. These documents provide a solid basis for strengthened accountability and high standards within the Organisation.

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2008 (Continued)

## FUNDING AND EXPENDITURE

Policy Forum prepares a multi-year strategy and budget. This budget was funded by Hivos (Netherlands), CIDA (Canada), Google.org (US), Embassy of Finland, contributions from partners and PF members. Funds unused at the year-end are carried forward for use in approved programs during the subsequent year.

Expenditure is managed in accordance with approved budgets, with Policy Forum member organizations largely responsible for the implementation of program activities.

ORGANISATION RESULTS	2008 (Tzs. 000)	2007 (Tzs. 000)
Grant Revenue	586,903	277,167
Surplus for the year	11,219	(48,176)

#### **AUDITORS**

The 2008 Annual General Meeting (AGM) appointed Grant Thornton (Later changed name to Horwath Tanzania) as the auditors for Policy Forum for the period ended 31 December 2008. A resolution to appoint auditors of the Forum for the year ending 31 December 2009 will be proposed at the 2009 AGM.

BY ORDER OF THE BOARD

Souther film

COORDINATOR

DATE: 31 MARCH 2009

DATE: 31 MARCH 2009

## STATEMENT OF DIRECTORS' RESPONSIBILITIES

It is the Directors responsibility to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Policy Forum as at the end of the financial year and of its results and cashflows of the organization for that year.

The Directors confirms that suitable accounting policies have been used and applied consistently, and reasonable and prudent judgements and estimates have been made in the preparation of the financial statements for the year ended 31 December 2008. The Directors also confirm that the International Financial Reporting Standards have been followed and that the financial statements have been prepared on the going concern basis.

The Directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the organization and which enable them to ensure that the financial statements comply with the terms of reference, constitution and donor funding agreements. They are also responsible for safeguarding the assets of the organization ensuring the organization's compliance with all regulatory and legal requirements and for taking reasonable steps for the prevention and detection of fraud, error and other irregularities.

Nothing has come to the attention of the Directors to indicate that the organization will not remain a going concern for at least the next twelve months from the date of this statement.

CHAIRPERSON

Soular Solar

DATE: 31 MARCH 2009

DATE: 31 MARCH 2009



Horwath Tanzania Certified Public Accountants in Public Practice 13 Zanaki Street, 2nd Floor, Osman Towers, P.O. Box 22731, Dar es Salaam, Tanzania.

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## REPORT OF THE INDEPENDENT AUDITORS

## TO THE MEMBERS OF POLICY FORUM

## FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2008

We have audited the accompanying financial statements of Policy Forum which comprise the balance sheet as at 31 December 2008, the income statement, statement of changes in funds and cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes. These are set out on pages 8 to 18.

Directors' responsibility for the financial statements

As described in page 5, the Directors are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



## REPORT OF THE INDEPENDENT AUDITORS

## TO THE MEMBERS OF POLICY FORUM (Continued from page 6)

# FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2008

In our opinion, the financial statements give a true and fair view of the state of affairs of the Company as at 31 December 2008 and of its surplus and cash flows for the year then ended in accordance with the International Financial Reporting Standards.

## Report on Other Legal and Regulatory Requirements

This report, including the opinion, has been prepared for, and only for, the company's members as a body in accordance with Tanzanian Companies Act 2002.

Christopher Msuya **Audit Partner** 

Horwath Tanzania Certified Public Accountants in Public Practice Dar es salaam

Date: 31 March 2009

# INCOME STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2008

	Notes	2008 (Tzs.000)	2007 (Tzs.000)
Revenue			
Revenue Grants Other revenues Release of deferred grants Allocation to deferred grants Capital Grant released during the year	2 3 9 9 4	604,371 17,425 - (45,306) 	128,274 6,202 136,281 - 6,410 277,167
Expenditure	5	(575,684)	(325,343)
Surplus / (deficit) for the year	6	11,219	(48,176)

Notes on pages 12 to 18 form part of these financial statements.

Auditors' report – pages 6-7

## **BALANCE SHEET AS AT 31 DECEMBER 2008**

	Notes	2008 (Tzs.000)	2007 (Tzs.000)
ASSETS			
Non – Current assets Plant and equipment	7	31,485	13,062
Current assets Receivables Cash and cash equivalents	8	19,320 <u>57,548</u> 76,868	3,998 3,998
Total assets		108,353	17,060
EQUITY AND LIABILITIES			
Accumulated funds and capital grant Accumulated funds Capital grants	<b>1</b> 4	31,485	(11,219) <u>13,062</u>
Organisations' funds		31,485	1,843
Current liabilities Deferred grants Payables	9 10	45,306 31,562 76,868	<u>15,217</u> 15,217
Total equity and liabilities		108,353	17,060

Approved by the Board of Directors at a meeting held on: 31st March 2009

World	Sentent March 2009
CHAIRPERSON	COORDINATOR
DATE: 31	March 2009

Notes on pages 12 to 18 form part of these financial statements. Auditors' report - pages 6-7

# STATEMENT OF CHANGES IN ACCUMULATED FUNDS AND CAPITAL GRANTS

	Accumulated Funds Tzs.000	Capital Grants Tzs.000	Total Tzs.000
YEAR ENDED 31 DECEMBER 2007			
At 1 January Receipt Released Deficit for the year	36,957 - - (48,176)	13,894 5,578 (6,410)	50,851 5,578 (6,410) (48,176)
At 31 December	(11,219)	13,062	1,843
YEAR ENDED 31 DECEMBER 2008			
At 1 January Receipt Released Surplus for the year	(11,219) - - - 11,219	13,062 28,836 (10,413)	1,843 28,836 (10,413) 11,219
At 31 December		31,485	31,485

Notes on pages 12 to 18 form part of these financial statements. Auditors' report – pages 6-7

# CASHFLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2008

	2008 (Tzs.000)	2007 (Tzs.000)
CASHFLOW FROM OPERATING ACTIVITIES		
Surplus / (deficit) for the year	11,219	(48,176)
Adjustment for: Depreciation	10,413	6,410
Deferred grants released Capital grants released	(10,413)	(136,281) (6,410)
Capital grants released	, ,	
	11,219	(184,457)
Working Capital Changes		
(Increase) / decrease in receivables	(19,320) 45,306	8,221
Increase in deferred grants Increase in payables	16,345	9,170
		(1/70//)
Cash generated from operations	53,550	(167,066)
CASH FLOW FROM INVESTING ACTIVITIES		
Acquisition of plant and equipment	(28,836)	(5,578)
NET CASH USED IN INVESTING ACTIVITIES	(28,836)	(5,578)
CASH FLOW FROM FINANCING ACTIVITIES		
Capital grant	28,836	5,578
NET CASH USED IN FINANCING ACTIVITIES	28,836	5,578
NET CHANGES IN CASH AND CASH EQUIVALENTS	53,550	(167,066)
Opening cash and cash equivalents	3,998	171,064
Closing cash and cash equivalents	57,548	3,998

Notes on pages 12 to 18 form part of these financial statements. Auditors' report – pages 6-7

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2008 1. PRINCIPAL ACCOUNTING POLICIES

## a) Accounting Convention

The financial statements are prepared in accordance with the historical cost convention, and are in compliance with International Financial Reporting Standards (IFRS).

b) Revenue recognition

Revenue grants are included in the income statement in the year they are received. Capital grants are released to the income statement based on the life of the assets acquired by such grants. Grant revenue received but not yet expended in accordance with programmed activities are carried forward as Deferred grant revenue. Income from other sources is recognized when received, and is set aside to contribute towards long term sustainability of Policy forum except for income from interest, whose use is in accordance with the donor contracts.

c) Plant and equipment

Plant and equipment are stated at historical cost with subsequent additions at cost less depreciation. Depreciation is provided so as to allocate the cost of assets on a straight-line basis over the expected useful lives of the assets concerned. The principal annual rates used for this purpose are:

Computers	33.3%
Furniture and fittings	12.5%
Other equipments and tools	25.0%

## d) Impairment of assets

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized whenever the asset's carrying amount exceeds its recoverable amount, and an impairment gain is recognized when the carrying amount is below the recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

#### e) Membership contributions

Membership contributions are accounted for on the basis of the year in which they are received.

f) Employee entitlements

Employee entitlements to annual leave are recognized when they accrue to employees. A provision is made for the estimated liability for the entitlements as a result of services rendered by employees up to the balance sheet date.

g) Cash and cash equivalents

For the purposes of cash flow statement, cash and cash equivalents comprise cash in hand and at bank.

h) Comparatives

Where necessary, comparative figures have been adjusted to conform to changes in presentation in the current year.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2008

## 2. GRANT REVENUE

Grants received during the year were from the donors/sources below: -

		2008 (Tzs. 000)	2007 (Tzs. 000)
	Members contributions		
	ActionAid	440	-
	Concern Tanzania	2,000	<b>→</b>
	Ms Tanzania	7,000	
	Norwegian People's Aid	-	44,916
	HakiElimu	-	16,514
	MS Tanzania	• =	20,000
	Oxfam	-	20,000
	Womens Dignity	=	5,720
	Deferred grants released	9,440	107,150
	Other Donors Hivos	135,030	-
	CIDA	120,235 🗸	_
	Embassy of Finland	83,250 🕗	-
	Google.org	204,000 🏑	-
	IDASA	20,153 \	-
	Revenue watch	61,099	
	Embassy of Sweden	<b>-</b> ″	520
	International Budget Project	· -	3,770
	Open Society Institute	_	22,412
	Open od sier, manie	623,767	26,702
	Capital grant received	-	-
	Allocation to capital grants	<u>(28,836)</u>	(5,578)
		604,371	128,274
3.	OTHER REVENUES		
	Foreign exchange difference	13,902	
	Unpresented cheques	1,570	
	Others	1,840	-
	Prior year adjustments	113	-
	Sale of newspapers	-	30
	Staff compesation	-	3,745
	Consultancy fees		2,427
		<u>17,425</u> §	6,202
4.	CAPITAL GRANTS	10.0/0	12.004
	Opening Balance	13,062	13,894 5,578
	Received during the year	28,836	
	Released to income statement	(10,413)	(6,410)
	Balance	31,485	13,062

# POLICY FORUM NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2008

				2008 s. 000)	2007 (Tzs. 000)
5.	EXPENDITURE				
	Program expenses Secretariat expenses Public engagement Enhancing capability of C Strategic policy engager Running costs Institutional governance Depreciation	CSO nent		57,732 101,495 173,696 56,322 84,787 58,075 33,164 10,413	39,017 60,927 127,724 19,579 23,978 35,727 11,981 6,410
				<u>575,684</u>	325,343
6.	SURPLUS / (DEFICIT) FOR	THE YEAR			
	This is stated after chargi Audit fees Staff costs Depreciation	ng:		3,414 101,495 10,413	2,880 60,927 6,410
7. P	LANT AND EQUIPMENT	Computer an	d Other equipments	Furniture and fitting	
		(Tzs.000)	(Tzs.000)	(Tzs.000)	(Tzs.000)
	<b>Cost</b> At 1 January Additions	11,086 19,816	17,974 4,520	4,173 4,500	33,233 28,836
	At 31 December	30,902	22,494	8,673	62,069
	<b>Depreciation</b> At 1 January Charge for the year	6,499 5,924	11,825 3,614	1,847 875	_
	At 31 December	12,423	15,439	2,722	30,584
	Net book value				
	At 31 December 2008 At 31 December 2007	18,479 4,587	7,055 6,149	5,951 2,326	
8.	RECEIVABLES			. /	
	Prepayment and other	receivables		<u> 19,320</u> <u>19,32</u> 0	
9.	DEFERRED GRANTS At 1 January Allocation to deferred Released to income st	grants atement	Page 14	45,30 <u>45,30</u>	<u>- (136,281)</u>

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2008

		2008 (Tzs. 000)	2007 (Tzs. 000)
10.	PAYABLES Sundry accruals	31,562	15,217
11.	RELATED PARTY TRANSACTIONS  Policy Forum policies do not allow procurement from steering committee members or staff. The remanagement personnel who are on contractual terminagement personnel remuneration.	emoneration ms was: <u>54,878</u>	47,317
12.	FUNDS RECONCILIATION	2008 (Tzs. 000)	2007 (Tzs. 000)
	Balance as at 1 January	3,998	171,064
	Funds received from Google Foundation Funds received from HIVOS Funds received from CIDA Funds received from Embassy of Finland Funds received from Revenue watch Funds received from IDASA Funds received from MS Tanzania Funds received from Concern Tanzania Funds received from Action Aid Funds received from Open Society Institute Funds received from International Budget Project Embassy of Sweden Funds received from MS Tanzania Funds received from MS Tanzania Funds received from MS Tanzania Funds received from Oxfam Funds received from Womens Dignity Other revenues	204,000 135,030 120,235 83,250 61,099 20,153 7,000 2,000 440	- - - - - - - - - - - - - - - - - - -
	Funds available during the year  LESS:  Actual expenditure  Acquisition of Plant and equipments  Depreciation  Movement of payables  Rent prepaid  Balance as at 31 December  Madè up as follows: -  Cash in hand  Cash at bank	575,684 28,836 (10,413) (16,345) 19,320 57,548 57,548	76 3,922

## **POLICY FORUM** NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2008

#### 13. TAXATION

In the opinion of the Directors, Policy Forum enjoys exemption from all taxes levied by the Government. Consequently no provision for taxes has been made in these financial statements. The Board of Directors is processing registration of the organisation and formal exemption from the relevant authorities.

## 14. REGISTRATION

The company is incorporated in Tanzania under the Companies Act, 2002 as a company limited by guarantee and not having share capital

## 15. CONTINGENT LIABILITIES

The Directors are of the opinion that there are no contingent liabilities at the vear-end.

## 16. FINANCIAL RISK MANAGEMENT

The Company's activities expose it to a variety of financial risks, including currency risk. The Company's overall risk management programme focuses on the identification and management of risks and seeks to minimise potential adverse effects on its financial performance. The disclosures below summarise the way the Company manages key risks:

#### Currency risk:

Foreign currency risk arises when future transactions or recognised assets and liabilities are denominated in a currency that is not the entity's functional currency. The Company transacts partly in United States Dollar and its assets and liabilities are denominated in the Tanzanian Shillings. The foreign exchange exposures are reviewed and controlled by management on a regular and frequent basis

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2008

17. BUDGET AND ACTUAL EXPENDITURE COMPARIS	ON		
Account description	Budget	Actual	Actual/Bud get
	Tzs '000	Tzs '000	%
1. Programs			
1.1 Analytical think pieces	9,000	10,119	112
1.2 Analytical support to civil society policy engagement	2,000	-	-
1.3 Proactive Participation in the budget	6,000	5,042	84
Process "" the selection receiped	8,000		
1.4 Public expenditure tracking project	7,000	3,500	50
1.5 Government study	42,930	39,071	91
1.6 Programme staff	74,930	57,732	77
	74,730	37,702	• •
2. Communication and public			
engagement	6,000	1,594	27
2.1 Policy Forum Website and branding	2,000	-	-
2.2 Evaluation of policy forum publications	128,000	37,709	29
2.3 Popularisation of policy	11,000	9,348	85
2.4 Monthly breakfast debates	1,700	1,545	91
2.5 Communication to members	4,800	2,542	53
2.6 Monthly meetings	162,000	86,333	53
2.7 Strategic use of media		34,939	81
2.8 Programme staff	42,930 <b>358,430</b>	174,010	49
3. Enhanced capability of CSOs to influence	356,430	174,010	
policy processes			
3.1 Non Dsm to effectively participate in 4	13,200	14,228	108
monthly meetings	10/200		
3.2 Implementation of social Accountability	15,500	14,562	94
Monitoring	10,000	, = = ::	
3.3 Systematic documentation of advocacy	_	444	_
experience	30,910	27,532	89
3.4 Manager	59,610	56,322	94
	0.,0.0	•	
4. Strategic policy engagement	21,000	77,823	371
4.1 Selective policy engagement	2,000	1,370	
4.2 Strategic collaboration with others	6,000	5,594	
4.3 Local and international networkings	29,000	84,787	
	27,000	04,707	
5. Institutional governance, planning,			
monitoring and evaluation.			
5.1 Internal planning, Annual strategic	15,263	17,006	111
meeting SC retreat	1,500	-	_
5.2 Annual report	13,365	9,552	71
5.3 Organisational development, staff training	3,125	3,414	
5.4 Indepent financial audit	7,500	3,192	
5.5 Evaluation	40,753	33,164	
Page 17	40,730	,	

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2008

# 17. BUDGET AND ACTUAL EXPENDITURE COMPARISON - CONTINUATION

Account description	Budget	Actual	Actual/Bud get
	Tzs '000	Tzs '000	%
1. Secretariat and administration costs			10/
1.1 Coordinator	51,516	54,479	106
1.2 Deputy coordinator	42,930	16,949	39
1.3 Finance and administration	18,603	19,917	107
1.4 Driver	6,440	-	-
1.5 Office assistant	6,440	8,127	126
1.6 Salary survey, staff incentive	1,875	1,709	91 <b>70</b>
(10 Gallow)	127,804	101,181	79
2.0 Assets	55,000		-
2.1.0 Office vehicle 2.2.0 Computer and telephone equipments			
2.2.1 Desktops, laptops and spareparts.	9,175	10,025	109
	6,250	6,250	100
2.2.2 Server 2.2.3 Computer software	4,950	-	-
2.2.4 IT support	2,400	2,106	88
2.2.5 Lazer printer	1,325	1,325	100
2.2.6 Power projector	1,756	1,471	84
2.3.1 Furniture for expanded office	5,900	4,500	76
2.3.2 Air conditioners	3,000	3,000	100
2.3.3 Renovation costs for office move	7,000	2,265	32
Grand total	96,756	30,942	32
3.0 Running cost	000	10.072	65
3.1 Office rent	20,000	12,973	65
3.2 Office repairs equipments	8,250	5,361	
3.3 Flectricity, water and utility	6,600	3,676 12,435	
3.4 Communication, telephone,tax,email	13,375	7,791	
3.5 Security, cleaning services	6,960	6,476	
3.6 Stationery and supplies	5,000	2,069	
3.7 Bank, legal fees and charges	6,000 12,000	5,188	
3,8 Transport			
	78,185	55,969	72
Unanticipated contingency	34,544		-
	900,086	594,107	7 66

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